SCHEDULE C

ARTICLES OF ASSOCIATION OF CRANSTON RESIDENTS ASSOCIATION

1. The Articles of Association contained in Table "A" in the Schedule to the Companies Act (Alberta) do not apply to this Company.

INTERPRETATION

- 2. The headings used throughout these Articles shall not affect the construction hereof. In these Articles and the Memorandum of Association of this Company, unless the context otherwise requires, expressions defined in the Companies Act (Alberta) or any statutory amendment or modification thereof, shall have the meaning so defined, and the following terms shall have the following meanings:
 - (a) "Carma" means Carma Developers LP, a limited partnership, formed under the Laws of Alberta;
 - (b) "City" means The City of Calgary;
 - (c) "Commercial Member" means the registered owner (including Carma Ltd. if applicable) or one of the registered owners (as designated by those registered owners) of a commercial development located within the Cranston Lands;
 - (d) "Companies Act (Alberta)" means the Companies Act R.S.A. 2000, c. C-21, as amended or any substitution therefor from time to time;
 - (e) "Company" means Cranston Residents Association;
 - (f) "Cranston Amenities" means certain public community lands and/or private amenity lands, in each case including the improvements thereon, all of which will be situate within the Cranston Lands, and all or any of the equipment, chattels and assets used in connection therewith:
 - (g) "Cranston Lands" means the residential subdivision lands owned by Carma in the southeast portion of the City of Calgary and designated by Carma as the Cranston Lands as outlined in Exhibit 1 and Exhibit 2 to the Cranston Management Agreement, situated within lands contained in the City's Cranston Community Plan, and if Carma in its sole and unfettered discretion so decides, the Cranston Lands shall

include such other lands within the Cranston Community Plan (as may be owned by Carma or by other owners as approved from time to time by Carma in its sole and unfettered discretion);

- (h) "Cranston Management Agreement" means that agreement, which was entered into between the Association and Carma Developers Ltd., which agreement was assigned to Carma effective September 30, 2005 and which agreement has been amended by the Amending Agreement dated June 26, 2007 and the Amending Agreement effective June 23, 2009 all attached as Schedule A to the Cranston Residents Association Brochure;
- (i) "Directors", "Board" and "Board of Directors" means the directors of the Company for the time being;
- (f) "Effective Date" has the meaning ascribed to that term in the Cranston Management Agreement;
- (k) "Electronic Transactions Act (Alberta)" means the Electronic Transactions Act, R.S.A. 2000, c. E-5.5, as amended or any substitution therefore from time to time;
- (!) "Encumbrance" means an instrument to secure the annual rental charge to be paid by certain of the Members of the Company to the Company and registered or to be registered against the title to residential lands or commercial lands of persons in the Cranston Lands who are Members of the Company, in favour of the Company, for the purpose of forming an enforceable encumbrance pursuant to the provisions of the Land Titles Act (Alberta);
- (m) "Family Members" means the spouse (whether legally married to or not) of a Homeowner Member or Tenant Member and the unmarried children of such Homeowner Member or Tenant Member and/or such spouse which spouse and children are actually residing in the residential property of the Homeowner Member or Tenant Member;
- (n) "Homeowner Member" means the registered owner (including Carma as applicable, from and after the Effective Date) or one of the registered owners (as designated by those registered owners) of an occupied single family property (subject to article 4(i)), a condominium unit, or multifamily residential property in respect of which a separate certificate of title is issued for each unit (or, in each case, a single tenant residing in such property as designated by the registered owner or owners thereof) located in the Cranston Lands, who is a qualified Member of the Company;

- (o) "Manager" means Carma as the manager appointed under the Cranston Management Agreement, and its successors and assigns as permitted thereunder;
- (p) "Member" means a person for the time being entered in the Register of Members of the Company and Members means collectively all of them from time to time, inclusive of (subject to article 4(j) hereof) the Manager, Commercial Members, Homeowner Members, Rental Members, Family Members, and Tenant Members;
- (o.1) "Member in Good Standing" means a Member who has complied with all requirements of membership, and who, as of the record date for the relevant meeting, is not in default of paying any sums due and payable to the Company within forty-five (45) days of the original demand for payment of any such sum.
- (q) "month" means calendar month;
- (r) "office" means the registered office of the Company for the time being;
- (s) "Rental Member" means the registered owner or one of the registered owners of a multi-family residential rental project located in the Cranston Lands, who is a qualified Member of the Company;
- (t) "rent charges", "rental charges", "annual rental charge" and similar expressions means the fees assessed by the Company for its Members, as more particularly described in these Articles;
- (u) "River Lands" means those lands located within the Cranston Lands as identified on Exhibit 2 to the Cranston Management Agreement and comprising approximately 258.5 acres;
- (v) "Tenant Member" means a tenant actually renting and residing in a multi-family rental project located in the Cranston Lands that may or may not be owned by a Rental Member in accordance with these Articles;
- (w) "these presents" means and includes these Articles of Association, and any modification or alteration thereof for the time being in force;
- (x) "Voting Members" means the Members who are entitled to vote at meetings of the Company and, subject to article 4(j) hereof, shall be restricted to only the Manager, Commercial Members, Homeowner

Members and Rental Members or their respective designates as provided herein, and the subscribers hereto while such subscribers remain Members hereunder; and

(y) "writing" and "written" includes printing, typewriting, lithographing and other modes of representing or reproducing words in visible form which, without restricting the generality of the foregoing shall include fax and records (including signatures) in electronic form that fulfill the requirements of the Electronic Transactions Act (Alberta).

Words importing the singular number include the plural number and vice versa; words importing the masculine gender shall include the feminine and words importing persons shall include corporations and companies.

REGISTERED OFFICE

3. Subject to the provisions of the <u>Companies Act</u> (Alberta), the Company may, by ordinary resolution of the Directors change from time to time the place within the City of Calgary where the registered office of the Company is to be situated.

MEMBERS

- 4. The subscribers hereto shall be Members until they resign. Every person owning a single family or multi-family residential property (including a condominium unit or other residential unit in respect of which a separate certificate of title has been issued), or owning a commercial development in the Cranston Lands, shall be required to be a Member in good standing as long as such person so owns such residential property or commercial development, and shall forthwith cease to be a Member at any time such a residential property or commercial development in the Cranston Lands is not owned by such person; PROVIDED ALWAYS with reference to all residential or commercial properties located in the Cranston Lands:
 - (a) Where there is more than one such owner of a property, there shall be only one Voting Member who shall be the person designated as the Voting Member by all the owners of said property. In the absence of such designation the first person named as owner in the Certificate of Title or as Purchaser in an Agreement for Sale, shall be the Voting Member;
 - (b) Where a Voting Member owns more than one residential property in the Cranston Lands, including condominium units, that Voting Member shall be entitled to one (1) vote for each such property owned by that Voting Member;

- (c) Where a residential unit in respect of which a separate certificate of title has been issued is occupied by a tenant such tenant may be designated by the otherwise designated Voting Member pursuant to (a) above, as the Voting Member by and instead of the owner(s) of such property;
- (d) Where a rental project is involved the registered owner or its designate shall be the Voting Member and notwithstanding how many Tenant Members are residing in the rental project, it shall have only one (1) vote;
- (e) Where the owner of the rental project first has become and maintains membership in the Company as a Rental Member, all the tenants of such rental project shall be entitled to become Tenant Members in the Company subject to them complying with the rules and regulations of the Company as well as any special rules and regulations put in place by the Board of Directors and dealing specifically with tenants of Rental Members. The right to membership of a Tenant Member shall automatically cease either at the same time that his Rental Member ceases to be a Member or he ceases to be a tenant in the rental project in question;
- Where a commercial development is involved the registered owner or its designate shall be the Voting Member and notwithstanding how many tenants are occupying the commercial development, it shall have only one (1) vote;
- (g) Where there is any difficulty or dispute in determining the Voting Members, the Directors in their absolute discretion may designate the Voting Member, the intention being that, subject to article 4(j), there be one Voting Member from each residential unit in respect of which a separate certificate of title has been issued (including a condominium unit), or commercial development in the Cranston Lands;
- (h) Membership is not transferable by a Member but is appurtenant to ownership and residence as herein set out;
- (i) Carma Ltd., as registered owner from time to time of any single family lots in the Cranston Lands (regardless of whether such lots are occupied) from and after the Effective Date, shall be a Homeowner Member in accordance with the provisions of this Article 4. Prior to the Effective Date, Carma Ltd. shall be deemed to not be a Homeowner

- Member, notwithstanding Carma Ltd.'s ownership at that time of any single family lots in the Cranston Lands;
- From and after the Effective Date (but not prior to the Effective Date), Homeowner Members, Commercial Members and Rental Members shall be Voting Members, having the right to vote at any meetings of Members. Prior to the Effective Date (but not thereafter), the Manager shall be the sole Voting Member having the right to vote at any meetings of Members.

REGISTER OF MEMBERS

5. (a) A register of Homeowner Members in such form as the Board may approve shall be maintained in which shall be recorded the names and addresses of all Homeowner Members. The Register shall be amended from time to time so that all Homeowner Members are listed in such register. Amendments to such register may be made by the Board at any time and from time to time of its own volition or upon presentation to the Company of evidence acceptable to the Board. Upon amendment as aforesaid there may be charged a fee as set by the Board from time to time.

REGISTER OF RENTAL MEMBERS AND TENANT MEMBERS

(b) A register of Rental Members and Tenant Members shall be maintained in such form as the Board may approve, in which shall be recorded the names and addresses of all Rental Members and their tenants who by properly complying with the requirements of membership become Tenant Members. The Company shall attempt to establish a workable procedure whereby it is notified when Tenant Members cease to be tenants of a rental project located in the Cranston Lands. The register shall be amended from time to time so that all Rental Members and Tenant Members are listed in such register. Amendments to such register may be made by the Board at any time and from time to time of its own volition or upon presentation to the Company of evidence acceptable to the Board. Upon an amendment being made as aforesaid there may be charged a fee as set by the Board from time to time.

REGISTER OF FAMILY MEMBERS

(c) A register of Family Members shall be maintained in such form as the Board may approve, in which shall be recorded the names and addresses of all Family Members. The register shall be amended from time to time so that all Family Members are listed in such register. Such amendment may be made by the Board at any time and from time to time of its own volition or upon presentation to the Company of evidence acceptable to the Board. Upon amendment as aforesaid there may be charged a fee as set by the Board from time to time.

REGISTER OF COMMERCIAL MEMBERS

(d) A register of Commercial Members shall be maintained in such form as the Board may approve, in which shall be recorded the names and addresses of all Commercial Members. The register shall be amended from time to time so that all Commercial Members are listed in such register. Such amendment may be made by the Board at any time and from time to time of its own volition or upon presentation to the Company of evidence acceptable to the Board. Upon amendment as aforesaid there may be charged a fee as set by the Board from time to time.

MEMBERSHIP CARDS

(e) Every Member may be periodically issued a membership card as determined by the Directors. The membership cards shall remain the property of the Company. If a membership card is lost it shall be replaced by the Company, provided however that there may be charged a fee as set by the Board from time to time as a condition to delivery of such replacement membership card.

RIGHTS OF ALL MEMBERS

- 6. Members shall have access to and be entitled to the use of the Company's Cranston Amenities in common with all Members subject to suspension of such rights:
 - (a) for breach of any Rule or Regulation for the conduct of Members; and
 - (b) for default by any Member in payment of any fees, dues, deposits or other sum owing to the Company.

Members shall at all times act responsibly with respect to the Cranston Amenities, it being recognized that the maintenance and appearance of the Cranston Amenities is for the benefit of the Company and all its Members.

MEMBERS' MEETINGS

- 7. The first annual general meeting of Members of the Company shall be held at such time, within sixteen (16) months from the date on which the Company is incorporated and at such place as the Directors may determine. Subsequent annual general meetings shall be held at least once in every calendar year and not more than sixteen (16) months after the holding of the last preceding general meeting, at such time and place as may be determined by the Directors.
- 8. (a) The general meetings referred to in the preceding clause shall be called annual general meetings, and all other meetings of the Company shall be called special general meetings. All meetings of Members shall be held in the City of Calgary, in the Province of Alberta;
 - (b) No Family Members shall be entitled to notice of or to attend any meeting, general, special or otherwise of the Company;
 - Only Voting Members shall be entitled to vote on, or propose, or second resolutions at meetings of the Members; and
 - (d) Prior to the Effective Date, only Voting Members shall be entitled to notice of and to attend annual general meetings.
- 9. The Directors may, whenever they think fit, proceed to convene a special general meeting of the Company.
- 10. Where it is proposed to pass a special resolution, such notice as is required to be given by the <u>Companies Act</u> (Alberta), and in all other cases at least ten (10) days' notice specifying the day, hour and place of every Voting Members' meeting, and in case of special business the general nature of such business, shall be served in one of the manners hereinafter provided on the Voting Members registered in the Members' register at the time such notice is served or if a record date has been fixed by the Directors, on the Voting Members registered in the Register of Members at the record date as so fixed; PROVIDED ALWAYS that a meeting of the Voting Members may be held for any purpose, at any time and at any place without notice, if all the Voting Members entitled to notice of such meeting are present in person or represented thereat by proxy or if the absent Voting Members shall have signified their assent in writing to such meeting being held. Notice of any meeting or any irregularity in any meeting or in the notice thereof may be waived by

any Voting Member or the duly appointed proxies of a Voting Member. It shall not be necessary to give notice of any adjourned meeting.

11. Irregularities in the notice of any meeting or in the giving thereof or the accidental omission to give notice of any meeting or the non-receipt of any notice by any Voting Member or Voting Members, shall not invalidate any resolution passed or any proceedings taken at any meeting and shall not prevent the holding of such meeting.

PROCEEDINGS AT MEMBERS' MEETINGS

- 12. All business shall be deemed special that is transacted at a special general meeting. All business shall be deemed special that is transacted at an annual general meeting, with the exception of consideration and approval of the financial statements and the ordinary report of the Directors, auditors, and other officers, the election of Directors, the appointment of auditors, the fixing of the remuneration of the auditors and the transaction of any business which under these presents ought to be transacted at a general meeting. Special business or a special resolution may be passed at an annual general meeting provided the requisite notice has been given.
- 13. No business shall be transacted at a general meeting unless a quorum is present at the time the meeting proceeds to business. Save as herein otherwise provided, from and after the Effective Date, the lesser of fifty (50) Voting Members or ten percent (10%) of the Voting Members, either personally present or represented by proxy shall be a quorum. Prior to the Effective Date, the Manager shall itself (personally present or represented by proxy) constitute a quorum.
- 14. The president, or in his absence the vice-president (if any), shall be entitled to take the chair at every general meeting, or if there be no president or vice-president, or if at any meeting he shall not be present within fifteen (15) minutes after the time appointed for holding such meeting, the Voting Members present shall choose another Director as chairman, and if no Director be present, or if all the Directors present decline to take the chair, then the Voting Members present shall choose one of their number to be chairman. The chairman at any meeting of Voting Members may appoint one or more persons to act as scrutineers.
- 15. If within thirty (30) minutes from the time appointed for the meeting a quorum is not present, the meeting shall stand adjourned to the same day in the next week, at the same time and place; and if at such adjourned meeting a quorum is not present, the Voting Members personally present or represented by proxy shall be a quorum.
- 16. Every question submitted to a meeting shall be decided in the first instance by a show of hands or otherwise as the chairman may direct and in the case

of an equality of votes the chairman shall, both on a show of hands or otherwise have a casting vote in addition to the vote to which he may be entitled as a Voting Member.

- 17. (a) At any meeting unless a poll is demanded by the chairman or by ten percent (10%) of the Voting Members present, a declaration by the chairman that a resolution has been carried or carried by a particular majority, and an entry to that effect in the book of proceedings of the Company shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution.
 - (b) If a poll is demanded as aforesaid it shall be taken in such manner and at such time and place as the chairman of the meeting directs and either at once or after an interval or adjournment or otherwise and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded. The demand for a poll may be withdrawn.
- 18. The chairman of a general meeting may, with the consent of the meeting, adjourn the same from time to time and from place to place, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.
- 19. On a show of hands every Voting Member present in person, including the proxy or representative of a Voting Member, shall be entitled to the number of votes allocated to that Voting Member pursuant to the provisions hereof.
- 20. Votes may be given either personally or by a nominee appointed by a proxy.
- 21. A proxy shall be in writing in any effectual form under the hand of the appointer or of his attorney duly authorized in writing, and need not be attested. A person appointed proxy must be a Voting Member.
- 22. No proxy shall be valid after the expiration of twelve (12) months from the date of its execution unless it is otherwise specified in the instrument.
- 23. The proxy shall be deposited at the registered office of the Company or such other place as may be specified in the notice of meeting and at a time as the Directors may by resolution fix but not exceeding forty-eight (48) hours before the time for holding the meeting at which the person named in the instrument proposes

to vote. If there is any default in this procedure for the deposit of such proxy it shall not be treated as valid.

- 24. A vote given in accordance with the terms of a proxy shall be valid notwithstanding the previous death of the principal, or revocation of the proxy with respect to which the vote is given, provided no intimation in writing of the death or revocation shall have been received before the meeting at the place where the proxies are to be deposited.
- 25. No Member shall be entitled to be present or to vote on any question, either personally or by a nominee appointed by a proxy, or as the nominee appointed by a proxy for another Member at any general meeting, or upon a poll, or to be reckoned in a quorum unless such Member is a Member in Good Standing.

BORROWING POWERS

- 26. The Directors may from time to time at their discretion raise or borrow money:
 - (a) from Carma without limitation for the purposes of operating the Cranston Amenities; and
 - (b) from any person for the purposes of the Company's business in amounts in the aggregate not exceeding TWENTY-FIVE THOUSAND DOLLARS (\$25,000.00) at any one time.

DIRECTORS

- 27. The number of Directors shall be not less than three (3) or more than ten (10). Subject to the foregoing and to the provisions of articles 28, 30, and 35.1, the number of Directors to be elected at any annual general meeting of Members shall be that number as determined by a majority vote of the Voting Members.
- 28. The subscribers hereto shall be the first Directors of the Company and they (or their replacements from time to time as nominated by Carma) shall remain as Directors until that date which is the later of:
 - (a) the date on which Carma, by its general partner Carma Ltd., has transferred title to the last lands it owns in the Cranston Lands; or
 - (b) that date on which all monies loaned by Carma to the Company for the initial management of the Cranston Amenities have been fully repaid to Carma;

or such other date as Carma in its sole discretion may determine.

- 29. The Directors shall have power from time to time and at any time, to appoint any other person or persons as Directors, to fill a casual vacancy or vacancies to the Board, but so that the total number of Directors shall not at any time exceed the maximum number fixed by these Articles. The Board of Directors may at any time remove such appointee from the Board
- 30. A Director, except for any nominee of Carma, must be a Member in Good Standing or a spouse of a Member of Good Standing.
- 31. The Directors shall not be paid out of the funds of the Company by way of remuneration for their services as Directors.
- 32. A Director may retire from office upon giving five (5) days' notice in writing to the Company of his intention to do so, and such resignation shall take effect upon the expiration of such notice or its earlier acceptance.
- 33. The office of a Director shall automatically be vacated:
 - (a) If he is found a lunatic or becomes of unsound mind;
 - (b) If by notice in writing to the Company he resigns his office upon the time hereinbefore fixed for the resignation to take effect or the previous acceptance of the same;
 - (c) If he be removed by resolution of the Company, as hereinafter provided.
- 34. A Director shall not be disqualified solely by his office as a Director from holding any other office with the Company and from contracting with the Company either as a vendor, purchaser or otherwise howsoever.
- 34.1 Every Director and Officer of the Company in exercising the Director's or Officer's powers and discharging the Director's or Officers duties shall:
 - (a) act honestly and in good faith with a view to the best interests of the Company; and
 - (b) exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances.

Nothing in this article 34.1 shall limit the provisions of articles 54 and 55.

35. At the first annual general meeting and at every succeeding annual general meeting, all of the Directors, howsoever appointed or elected, shall retire from office, subject to article 35.1. A retiring Director shall retain office until the dissolution of the meeting at which his successor is elected. If at any general meeting at which an election of Directors ought to take place, no such election takes

place, the retiring Directors shall continue in office until the annual general meeting in the next year, and so on from year to year until their places are filled up, unless it shall be determined at such meeting to reduce the number of Directors.

- At the annual general meeting held in 2005, one-half of the Directors elected (or as close to one-half as possible if there is an odd number), shall be elected for a term to expire at the next annual general meeting and the remaining Directors shall be elected for a term to expire at the second annual general meeting thereafter. Each nomination shall specify whether it is to expire at the first annual general meeting or the second annual general meeting thereafter. At every annual general meeting after 2005, each Director shall be elected for a term to expire at the second annual general meeting after such meeting at which the Director is elected. Notwithstanding anything else in this article 35.1, this article 35.1 shall not apply to any Directors appointed or nominated under article 28.
- 36. A retiring Director shall be eligible for re-election.
- 37. The Voting Members at every annual general meeting shall fill up the vacated offices by electing a like number of persons to be Directors, or in case any change in the number of Directors is made at any such meeting, by electing the number of persons to be Directors as required by these Articles.
- 38. The Company may, by special resolution of the Voting Members, at any time remove any or all of the Directors before the expiration of his or their period of office and by ordinary resolution appoint another or other qualified person or persons in his or their stead; and the person or persons so appointed shall hold office during such time only as the Director or Directors in whose place he is or they are appointed would have held the same if he or they had not been removed.
- 38.1 A Director will be deemed to have resigned if he or she is absent, without permission from the Board, from three (3) consecutive Board meetings or from four (4) or more Board meetings in any twelve (12) month period.

REGISTER OF DIRECTORS AND MANAGERS

39. The Directors shall duly comply with the provisions of the <u>Companies Act</u> (Alberta), or any statutory modification thereof for the time being in force, and in particular with the provisions in regard to the keeping of the registers of the Directors and managers and their addresses and occupations, the signing of the balance sheet, the filing with the Registrar of Corporations an annual report and copies of special and other resolutions and of any change in the registered office or of Directors and, where applicable, the mailing of a form of proxy and the issuing of information circulars.

PROCEEDINGS OF DIRECTORS

- 40. The Directors may meet together for the dispatch of business, adjourn and otherwise regulate their meetings and proceedings, and may declare the quorum necessary for the transaction of business, but until the Directors make such determination, one-half of the Directors shall be a quorum.
- 41. Subject to the provisions of Article 42, meetings of the Board of Directors shall be held in the City of Calgary, in the Province of Alberta unless all the Directors otherwise agree. The Directors may make regulations in regard to the manner and time that notice shall be given of such meetings. Until such regulations are made, meetings of the Board may be held at any time without formal notice if all the Directors are present or those absent have signified their consent in writing to the meeting being held in their absence; and notice of any meeting where notice has not been dispensed with, delivered, mailed, telegraphed or telecopied to each Director at his ordinary address two (2) days prior to such meeting, shall be sufficient notice of any meeting of the Directors. In computing such period of two
- (2) days the day on which such notice is delivered, mailed, telegraphed or telecopied shall be included, and the day for which notice is given shall be excluded. Notice of any meeting, or irregularity in any meeting or in the notice thereof, may be waived by any Director. The Directors may by resolution appoint a regular time and place for meetings, and no further or other notice of such time and place than the entry of such resolution upon the minutes of the meeting at which it was passed shall be necessary. Immediately upon the conclusion of the annual general meeting a meeting of the Directors shall be held and no notice of such meeting shall be necessary.
- 42. Any Director may participate in a meeting of the Board of Directors by means of conference telephone or other communications equipment by means of which all persons participating in the meeting can hear each other, and a Director participating in a meeting pursuant to this article shall be deemed to be present in person at that meeting and the meeting shall be deemed to have been held at such place in Canada as the Directors may from time to time determine.
- 43. The President may, or the Secretary shall at the written request of not less than twenty-five (25%) percent of the Directors, at any time convene a meeting of Directors.
- 44. Questions arising at any meeting of Directors shall be decided by a majority of votes, and in case of an equality of votes, the chairman shall not have a second or casting vote.
- 45. The continuing Directors may act notwithstanding any vacancy in their number; but if and so long as their number is reduced below the number fixed

by or pursuant to the Articles of the Company as the necessary quorum of Directors, the continuing Directors may act only for the purpose of increasing the number of Directors to that number or of summoning a general meeting of the Company, but for no other purpose.

- 46. The Directors may approach one of their number to be chairman of the Board of Directors, and in the absence of such appointment the president for the time being of the Company shall be chairman of the Board. If the chairman is not present at any meeting at the time appointed for holding the same, the Directors present shall choose some one of their number to be chairman of such meeting.
- 47. A meeting of the Directors for the time being at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions by or under the regulations of the Company for the time being vested in or exercisable by the Directors generally.
- 48. The Directors may delegate any of their powers to committees consisting of such one or more member or members of the Board as they think fit and may from time to time revoke such delegation. Any committee so formed shall, in the exercise of the powers so delegated conform to any regulations from time to time imposed upon it by the Directors.
- 49. The meetings and proceedings of any such committee consisting of two (2) or more Members of the Board shall be governed by the provisions herein contained for regulating the meetings and proceedings of the Directors, including the appointment of a quorum, so far as the same are applicable thereto and are not superseded by any regulations made by the Directors under the preceding clause.
- 50. All acts done at any meeting of the Directors, or of a committee of Directors or any person acting as a Director shall, notwithstanding that it shall afterwards be discovered that there was some defect in the appointment of such Directors or persons acting as aforesaid, or that they or any of them were disqualified, be as valid as if every such person had been duly appointed and was qualified to be a Director.
- 51. A resolution in writing, signed by all the Directors, including electronic signatures fulfilling the requirements of the Electronic Transactions Act (Alberta), without their meeting together, (which may be executed in several counterparts) shall be as valid and effectual as if it had been passed at a meeting of the Directors duly called and constituted, and shall be held to relate back to any date therein stated to be the effective date thereof.

MINUTES

- 52. The Directors shall cause minutes to be duly entered in books provided for the purpose:
 - (a) of all appointments of officers;
 - of the names of Directors present at each meeting of the Directors and of any committee of Directors;
 - (c) of all resolutions made by the Directors and committees of Directors; and
 - (d) of all resolutions and proceedings of general meetings;

and any such minutes of any meetings of the Directors or of any committee of Directors, or of the Company, if purporting to be signed by the chairman of such meeting, or by the chairman of the next succeeding meeting, shall be receivable as <u>prima facie</u> evidence of the matters stated in such minutes.

POWERS OF DIRECTORS

- 53. Subject to Articles 54 and 55 below, the management of the business of the Company shall be vested in the Directors who, in addition to the powers and authorities by these presents or otherwise expressly conferred upon them, may exercise all such powers and do all such acts and things as may be exercised or done by the Company and are not hereby or by statute expressly directed or required to be exercised or done by the Voting Members in general meeting; and without restricting the generality of the foregoing the Directors shall exercise general supervision of the affairs of the Company and may from time to time make rules and regulations in relation to the Company, and may at any time in like manner annul or vary any rules and regulations so made, and all rules and regulations so made and for the time being in force shall be binding on the Members, and shall have full effect accordingly; and without limiting the generality of the foregoing it is expressly declared that the following shall be deemed to be included as rules and regulations in relation to the Company within the meaning of this clause, that is to say, regulations:
 - (a) As to proof required from persons claiming to be eligible to be Homeowner Members, Family Members, Rental Members, Commercial Members and Tenant Members;

- (b) As to the rental charges to be payable by the Members including whether same will be payable annually, quarterly or otherwise, and the amounts thereof, subject to Article 67(f);
- (c) As to visitors and guests;
- (d) As to the manner in which use of the Cranston Amenities by Members may be suspended or terminated.
- (e) As to the use of the Cranston Amenities by Members; and
- (f) As to committees of Members in connection with the management of the Company, and as to the appointment, removal, qualification, disqualification, duties, functions, powers and privileges of members of such committees.

TEMPORARY REMOVAL OF OFFICERS' AND DIRECTORS' AUTHORITY AND RESPONSIBILITIES

54. The Cranston Amenities will be negotiated, designed, engineered and planned by Carma and/or by the Company. Carma has also agreed, in accordance with the provisions of the Cranston Management Agreement, to be responsible for the overall management of the Company and the operation of the Cranston Amenities for a limited period of time and to, within a certain specified period of time, transfer the overall management of the Company and the operation and management of such Cranston Amenities to the Company providing that the Company does not hinder its efforts or increase the development, construction, management and operating costs for the Company or the Cranston Amenities by becoming involved in, investigating or interfering in or trying to exercise any authority or control in the overall management of the Company or in the development, construction, management and operation of the Cranston Amenities. The Company has agreed to this condition and in order to relieve its officers and directors from any responsibility that they may otherwise have in the proper exercise of their responsibility to protect the interests of the Company and its Members and any alleged resulting breach of fiduciary obligations, until the operation and overall management of the Company and the Cranston Amenities have been formally transferred to the Company by Carma, the powers of the officers and directors of the Company to manage the business and affairs of the Company are hereby temporarily restrained and are transferred to Carma and such officers and directors are hereby released from such duties and from any liability for failure to otherwise exercise such duty insofar as such duty relates in any way to the investigation of, determination of and enforcing of the proper and adequate quality of design, engineering, planning, development, construction, maintenance and operation of the Cranston Amenities or overall management of the Company.

Except as set out above, such officers and directors shall retain their normal and usual rights, duties and responsibilities and will on a limited basis as requested by Carma be involved in the operation of the Company and the Cranston Amenities.

55. It is hereby disclosed to all Members that Carma is a Member of the Company and employees of Carma may also be directors and officers of the Company. All Members of the Company do hereby unanimously agree to the provisions of Article 54 above and do hereby unanimously and entirely release Carma, the Company and the directors and officers of the Company from the legal results of any conflict that they or Carma may otherwise be in as a result of Carma and the Company entering into an agreement for the initial overall management of the Company and for the development, the initial management of, and delivery of the Cranston Amenities to the Company including from the legal consequences of the directors and officers of the Company being partially restrained from and being partially released from their normal and usual rights, duties and responsibilities as provided for in Article 53 above.

OFFICERS

- The officers of the Company shall consist of a president, a secretary and a treasurer, or a secretary-treasurer and such other officers as the Directors may from time to time appoint. Any one person may fill more than one of the above offices. Such persons holding such offices, besides fulfilling any duties assigned to them by the Directors, shall have such powers as are usually incidental to such offices.
- The president shall be elected by the Board from amongst their number. The secretary and the treasurer or secretary-treasurer of the Company shall be appointed by the Board. The Board may appoint an assistant secretary, who shall be empowered to act in the absence of or under the direction of the secretary in the performance of the duties of the secretary. The Directors may appoint a temporary substitute for any of the above officers, who shall for the purposes of these presents be deemed to be the officer for the position he occupies.
- 58. Any executive officer of the Company shall be entitled to attend any meeting of Members.

SEAL

59. The Company shall have a corporate seal which shall be of such form and device as may be adopted by the Directors, and the Directors may make such provisions as they see fit with respect to the affixing of the said seal and the appointment of a Director or Directors or other persons, to attest by their signatures that such seal was duly affixed.

NO DIVIDENDS

60. As the Company is formed solely for the purposes of promoting recreation and social communication amongst its Members and it is the intention of the Company to apply the profits, if any, or any other income of the Company in promoting its objects and as the Company is not formed with gain for its object, no dividend whatsoever and no part of the income of the Company shall be divided among, payable to or be available for the personal benefit of any of the Members of the Company.

RESERVES AND FUNDS

- 61. The Directors may budget for and may set aside any of the profits of the Company to create a reserve or reserves to provide for maintaining the property of the Company, replacing wasting assets, meeting contingencies, forming an insurance reserve or for any other purposes whatsoever for which the profits or revenues of the Company may be lawfully used. The Directors may also carry forward to the accounts of the succeeding year or years any profit or balance of profit which they shall not think fit to place in such reserve.
- 62. The Directors may create a fund or funds out of the assets of the Company not greater in amount than the reserve or reserves as hereinbefore provided for and may apply the fund or funds either by employing them in the business of the Company or investing them in such manner as they shall think fit, and the income arising from such fund or funds shall be treated as part of the profits of the Company for the year in which such income arose. Such funds may be applied for the purpose of maintaining the property of the Company, replacing wasting assets, meeting contingencies, forming an insurance fund or for any other purpose for which the profits of the Company may lawfully be used.
- 63. The Directors may from time to time increase, reduce or abolish any reserve or reserve fund in whole or in part and may transfer the whole or any part to surplus.

OPERATING COSTS OF COMPANY

- 64. The Directors shall implement a procedure to monitor and to determine the costs of operating the Company and the Cranston Amenities, and, without limitation, shall prepare for each fiscal year a detailed operating budget for the Company.
- 65. Not later than thirty (30) days prior to the commencement of each fiscal year of the Company, the Directors shall determine the net amount of these costs (after deduction of all anticipated other revenue, if any).

- 66. The Directors shall then determine the assessment rate of the annual rent charge for Homeowner Members, Rental Members and Commercial Members in accordance with the following provisions:
 - (a) In Cranston Lands other than River Lands:
 - each Homeowner Member's annual assessment for each residential unit (including a condominium unit) shall be the same;
 - (ii) the annual assessment for each Rental Member shall be equal to the annual assessment for each Homeowner Member multiplied by the number of units in that Rental Member's rental project. Tenant Members will not be required to pay a separate assessment if the Rental Member in respect of their rental project has paid the full assessment due from that Rental Member;
 - (iii) the assessment for each Commercial Member shall be equal to the assessment for each Homeowner Member's residential unit, for each one fifteenth (1/15th) of an acre of developable commercial land in that Commercial Member's commercial site.
 - (b) In the case of River Lands:
 - (i) the annual assessment for each residential unit (including a condominium unit), rental project or commercial development contained in the River Lands shall be at the rate applicable to a residential unit (including a condominium unit), rental project or commercial development in the Cranston Lands which are not River Lands, multiplied by 3.5;
 - each Homeowner Member's annual assessment for each residential unit (including a condominium unit) contained in the River Lands shall be the same;

- the annual assessment for each Rental Member of a rental project within the River Lands shall be equal to the annual assessment for each Homeowner Member in the River Lands multiplied by the number of units in that Rental Member's rental project. Tenant Members residing in a rental project within the River Lands will not be required to pay a separate assessment if the Rental Member in respect of their rental project has paid the full assessment due from that Rental Member;
- (iv) the assessment for each Commercial Member with a commercial development within the River Lands shall be equal to the assessment for each River Lands Homeowner Member's residential unit, for each one fifteenth (1/15th) of an acre of developable commercial land in that Commercial Member's commercial site.
- 67. If the Member's assessments as aforesaid which are actually received, together with the Company's other sources of revenue, if any, do not result in sufficient income to pay the costs of the Company, then the Directors shall increase its available cash in the following manner:
 - (a) if necessary, they shall borrow, on a short term basis, any funds required to meet the operating cash deficiency being experienced;
 - (b) they shall present a full report on the operating cash deficiency to the next annual meeting of the Company together with their recommendations for increasing the income of the Company including if so determined by the Directors increasing the annual rental charges to the Homeowner Members, the Rental Members, the Commercial Members and the Tenant Members;
 - (c) if they determine that addressing such deficiency should not await the next ensuing annual meeting, they shall call a special meeting of the Company to consider the matter;
 - (d) subject to (f) hereof, any increase in the principal amount of the Encumbrances (excluding any inflation adjustment as provided therein) must be approved by a majority of votes cast by Voting Members at a meeting of the Company and shall only be increased in

the same ratio that then existing Encumbrances have one to another at the time of the meeting;

- (e) all of the Members shall be bound by the decision of the Voting Members passed in accordance with these Articles and the Homeowner Members, Rental Members and Commercial Members agree to the amendment of their Encumbrance in accordance with the decision of such meeting;
- (f) while Carma is a Member any change in the annual rental charge or in the principal amount of the Encumbrances (excluding any inflation adjustment as provided therein), shall require the prior written consent of Carma; and
- (g) if any Encumbrance has been foreclosed off of the title to the lot of a Member or has otherwise been taken off such title or if pursuant to a meeting of the Members, it has been agreed to register a new Encumbrance or a caveat giving notice of the change, the Homeowner Member, Rental Member or Commercial Member agrees either to enter into any requested new Encumbrance to be registered against the title to his property or agrees to the filing of a caveat as referred to above and if he delays, fails, or refuses to complete the new Encumbrance the Company is hereby irrevocably appointed as his attorney on his behalf and for the Company's use and benefit, to sign and deliver such new Encumbrance in his place and stead.

Notwithstanding the foregoing or anything else in these Articles, the Directors shall cause the Company to execute and deliver an absolute postponement (in a form registrable under the <u>Land Titles Act</u> (Alberta)) of any Encumbrance in favour of a mortgage on a single family residential lot in the Cranston Lands, upon the Company receiving a written request therefor from the mortgagee or mortgagor under such mortgage, or from their respective legal representatives; PROVIDED THAT this requirement to postpone shall only apply if the mortgage has been granted or made pursuant to the <u>National Housing Act</u> (Canada) or any act passed or enacted in amendment thereof or substitution therefor.

ACCOUNTS

68. The Directors shall cause true accounts to be kept of the sums of money received and disbursed by the Company and the manner in respect of which said receipts and disbursements take place, of all sales and purchases by the Company and of the assets and liabilities of the Company and of all other transactions affecting the financial position of the Company.

- 69. The books of account and accounting records shall be kept at the registered office of the Company or, subject to the limitations of the Companies Act (Alberta) in this regard, at such other place or places as the Directors think fit, and shall be open to inspection of the Directors.
- 70. The Directors shall from time to time determine whether and to what extent and at what time and place and under what conditions or regulations the accounts and books of the Company, or any of them shall be open to the inspection of any of the Members not being Directors, and none of the Members (not being a Director) shall have any right of inspecting any account or book or document of the Company except as conferred by law or authorized by the Directors or by the Company in general meeting.
- 71. The Directors shall lay before each annual meeting of the Voting Members financial statements and the report of the auditor to the Voting Members thereon. The financial statements shall:
 - (a) be approved by the Board of Directors and signed by two (2) of them;
 - (b) be for a period that ended not more than six (6) months before the annual meeting;
 - (c) be subject to the provisions of the <u>Companies Act</u> (Alberta) and contain a comparative statement (except in the case of the first statement) relating separately to the latest completed financial year preceding it; and
 - (d) be made up of:
 - a statement of profit and loss for each period,
 - (ii) a statement of surplus for each period,
 - (iii) subject to the provisions of the <u>Companies Act</u> (Alberta), a statement of source and application of funds for each period, and
 - (iv) a balance sheet as at the end of each period with each statement containing the information required by the <u>Companies Act</u> (Alberta) to be disclosed in such statements.
- 72. Subject to the provisions of the <u>Companies Act</u> (Alberta), a copy of the financial statements and a copy of the auditor's report shall be sent to each Voting

Member, by prepaid post, ten (10) days or more before the date of the annual meeting.

73. DELETED.

NOTICES

- Any notice may be served by the Company on any of the Members either personally or by sending it through the post in a prepaid envelope or wrapper addressed to such Member as the same appears in the books of the Company, or if no address is given therein, to the last address of such person known to the secretary, or if permitted by law, by electronic means, to the last known email address of such a person to the secretary. If no address is known to the secretary a notice posted up in the registered office of the Company shall be deemed to be well served on such person upon it being so posted up, and any notice sent by post shall be deemed to have been served on the day on which the envelope or wrapper containing the same is posted. With respect to every notice sent by post, it shall be sufficient to prove that the envelope or wrapper containing the notice was properly addressed and put into one of Canada Post Corporation's letter boxes.
- 75. Any notice or document delivered or sent by post or left at the address of any of the Members as the same appears on the books of the Company or posted in the registered office of the Company as hereinbefore provided shall, notwithstanding such person be then deceased and whether or not the Company has notice of his decease, be deemed to have been duly served until some other person is entered in his stead in the books of the Company as one of the Members, and such service shall for all purposes be deemed a sufficient service of such notice or document on his heirs, executors or administrators and on all persons interested with any one of such Members.
- 76. The signature on any notice to be given by the Company may be written, stamped, typewritten, printed, or produced by such electronic means as may fulfill the requirements of the Electronic Transactions Act (Alberta) or otherwise permitted by law, or partly written, stamped, typewritten or printed.
- 77. Where a given number of days notice or a notice extending over any other period is required to be given, the day of service of the notice and the day for which notice is given shall, unless it is otherwise provided, be counted in such number of days or other period.
- 78. A certificate of the secretary or other duly authorized officer of the Company in office at the time of the making of the certificate as to the facts in relation to the mailing or telegraphing or delivery or posting up of any notice to any Member, Director or officer or publication of any notice, shall be <u>prima facie</u>

evidence thereof and shall be binding on every one of the Members, and a Director or officer of the Company, as the case may be.

- 79. It shall not be necessary for any notice to set out the nature of the business which is to come before a meeting of the Directors and it shall not be necessary for any notice to set out the business which is to come before a meeting of the Voting Members unless the same is special business.
- 80. A special general meeting and the annual general meeting may be convened by one and the same notice, and it shall be no objection to the said notice that it only convenes the second meeting contingently on any resolution being passed by the requisite majority at the first meeting.

RECORD DATE

81. The Directors may fix a time in the future not exceeding thirty (30) days preceding the date of any meeting of Voting Members as a record date for the determination of the Voting Members entitled to notice of, and to vote at, any such meeting, and only the Voting Members of record in the Register of Members at the close of business on that date so fixed shall be entitled to such notice of, and to vote at, such meeting, notwithstanding any change of Voting Members on the Register of Members after any such record date fixed as aforesaid.

INDEMNITY

- 82. Except as otherwise hereinafter provided, every Director and officer of the Company shall be indemnified by the Company against, and it shall be the duty of the Directors out of the funds of the Company to pay, all losses and expenses which any such Director or officer shall incur or become liable to by reason of any contract entered into or act or thing done by him as such Director or officer, or in any way in the discharge of his duties.
- 83. Any person made a party to any action, suit or proceedings by reason of the fact that he, his testator or intestate, is or was a Director or officer of the Company, or of any corporation which is served by such Director or officer as such at the request of the Company, shall be indemnified by the Company against the reasonable expenses, including solicitor's fees, actually and necessarily incurred by him in connection with the defence of such action, suit or proceeding, or in connection with any appeal therein, except in relation to matters as to which it shall be adjudged in such action, suit or proceedings that such Director or officer is liable for gross negligence or similar misconduct in the performance of his duties. Such right of indemnification shall not be deemed exclusive of any other rights to which such Director or officer may be entitled. None of the provisions hereof shall be construed as a limitation upon the right of the Company to exercise its general

power to enter into a contract or undertaking of indemnity with or for the benefit of any Director or officer in any proper case not provided for herein.

84. No Director or officer of the Company shall be liable for the acts, neglects or defaults of any other Director or officer, or for joining in any receipt or other act for conformity, or for any loss or expense happening to the Company through the insufficiency or deficiency of title to any property acquired by order of the Directors for or on behalf of the Company, or for the insufficiency or deficiency of any security in or upon which any of the moneys of the Company shall be invested, or for the loss or damage arising from the bankruptcy, insolvency or tortuous act of any person with whom any moneys, securities or effects shall be deposited, or for any loss occasioned by an error of judgment or oversight on his part, or for any other loss, damage or misfortune whatever which shall happen in the execution of the duties of his office or in relation thereto, unless the same happen through his own dishonesty, or unless it is otherwise provided in a contract of service with such Director or officer.

DATED at the City of Calgary, this 26 day of October, 2018

NAMES, ADDRESSES AND OCCUPATIONS OF SUBSCRIBERS

Subscribers	Occupation	Address
Geoff Boliy	Executive	4906 Richard Road SW Calgary, Alberta, T5J 0J1
Duane Popplewell	Executive	4906 Richard Road SW Calgary, Alberta, T5J 0J1
Kaitlyn Rankin	Executive	4906 Richard Road SW Calgary, Alberta, T5J 0J1
Witness to the above Signatures Karen Shopland		4906 Richard Road SW Calgary, Alberta, T5J 0J1